

ROUTING AND RECORD SHEET				
SUBJECT: (Optional) The Clandestine Service--The Reality				
FROM: [Redacted] Director of Training and Education 1026 CofC		EXTENSION [Redacted]	NO. [Redacted]	STAT
			DATE 29 June 1987	STAT
TO: (Officer designation, room number, and building)	DATE		OFFICER'S INITIALS	COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)
	RECEIVED	FORWARDED		
1. ADDO 7E26 HQS				FYI
2.				A real need here---to give DI analysts a better idea of the clandestine service.
3.				DI support it. Comments?
4.				P.S. [Redacted] helped the design. STAT
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SECRET**THE CLANDESTINE SERVICE--THE REALITY**

Objectives: The purpose of this program is to provide a brief but comprehensive description of the missions and activities of the Clandestine Service (CS). The program is intended primarily for DI analysts who may either utilize the CS product or be called upon to support CS operations. Basic features will be the role and functions of the station chief and the field case officer. Each of the primary areas of activity will be addressed--clandestine collection, covert action and counterintelligence. Coverage will include major events and operations that have shaped and determined the development and philosophy of the CS. Emphasis will be given to the interrelationship of the CS with CIA analytical components and other U.S. intelligence agencies.

Outline:

1. DO/DI INTERRELATIONSHIP - AN ASSESSMENT

A senior DI officer currently on rotational tour with the DO in a senior operational/management position looks at the relationship between the two directorates. He draws upon his experiences in discussing the importance of a mutual understanding of the organization, missions and activities of the two directorates.

2. THE STATION CHIEF

A former station chief describes a typical station, and the principal responsibilities, tasks and problems of the station chief. He addresses the selection and preparation process for such an assignment. Relationships with the ambassador and other overseas representatives of U.S. government agencies, and with foreign intelligence services, are discussed.

3. THE FIELD CASE OFFICER

An experienced operations officer offers a practical view of the daily routine and responsibilities of the field case officer. In the process, he addresses some of the mythology around the life and activities of a CS officer abroad.

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4. THE BASIC MISSIONS - FOREIGN INTELLIGENCE (FI) AND COUNTERINTELLIGENCE (CI)

The resources and importance attached to the CA and PM missions has varied markedly through the years. But the CS ongoing responsibility for counterintelligence and the collection of foreign positive intelligence has remained fundamental and constant. Our operational philosophy, targets and methods have evolved from our historical experience. Our speaker, a former CS officer with extensive experience in both FI and CI, reviews the key events that have affected our evolution. He highlights relationships between the CS and other Agency components and Government agencies.

5. COVERT ACTION (CA)

Perhaps no other CS activity has had such a checkered existence or been more scrutinized by Congress than covert action (CA). Our speaker describes the range of activities embraced by the term "covert action," and outlines the process through which CA operations are authorized, planned and implemented. He touches upon the history of CA in evaluating its significance through major examples of operational successes and failures.

6. PARAMILITARY OPERATIONS (PM)

An experience PM officer traces the origins and current responsibility of the CS for paramilitary operations. He cites specific cases in outlining the process through which such operations are authorized, organized and conducted, and reviews the past involvement of non-CS components and agencies in PM operations.

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